

LCMC East Jefferson General Hospital

2025-2027
COMMUNITY HEALTH
IMPLEMENTATION PLAN



CHIP Background

This 2025-2027 Community Health Implementation Plan (CHIP) for East Jefferson General Hospital (EJGH) is a companion piece to the (CHNA). EJGH adopted the Greater New Orleans Area 2024 Community Health Needs Assessment in December 2024. The CHNA identified significant health needs by reviewing data and soliciting input from people who represent the broad interests of the community. This CHIP builds upon the CHNA findings by detailing how EJGH intends to leverage resources and relationships with partner organizations to address the priority health needs identified in the CHNA over the next three years.

This CHNA and CHIP were conducted as part of a collaborative process with Ochsner and LCMC facilities in the Greater New Orleans area. Children's Hospital New Orleans, East Jefferson General Hospital, New Orleans East Hospital, Ochsner Medical Center – New Orleans, Ochsner Medical Center – Kenner, Ochsner Rehabilitation Hospital, Touro Infirmary, Lakeside Hospital, University Medical Center New Orleans and West Jefferson Medical Center contracted with the Louisiana Public Health Institute (LPHI) to develop CHNAs and provide technical assistance and oversight on CHIP reports.

Community Served

The geographic region of focus for this CHIP is reflective of that described in the CHNA. This community includes five Louisiana parishes, Jefferson, Orleans, St. Bernard, St. Charles, and St. John the Baptist parishes. These parishes and county are referred to as Greater New Orleans" for the purpose of the CHNA-CHIP process. This community includes medically underserved, low-income, and minority populations.

Priority Health Needs

Community input in the CHNA process drove the determination of significant health needs, which were then prioritized in the CHIP process. During the CHNA process, community input was gathered through interviews, focus groups, and an online survey, targeting participants with special knowledge of public health and representatives of vulnerable populations in the communities served by the hospitals. By triangulating community input from assessment participants with secondary data, nine health needs were identified as significant drivers of health in the Greater New Orleans area CHNA. These included: socioeconomic challenges, environmental health, crime and violence, affordability of care, access to & awareness of behavioral health, health literacy, cultural competency and discrimination, maternal and infant health services, sexual health services, and chronic disease prevention. In December 2024, CHNA leads from the Greater New Orleans area hospitals gathered to review data from the assessment and conducted an initial prioritization activity of the health needs. This was done by presenting results to the CHNA Steering Committee Members and hosting a facilitated discussion to narrow down priorities, upon which the results and priorities were presented to the Board of LCMC's East Jefferson General Hospital and approved.



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Maternal and Child Health

Chronic Disease
Prevention

Cultural Competency

Health Literacy

Figure 1. Health Needs Prioritized by East Jefferson General Hospital

Priority Health Needs and Workplans

Below is a summary of findings for each priority health need along with East Jefferson General Hospital corresponding CHIP workplans. Each table describes the workplan to address one of the four priority health needs chosen by EJGH leadership. While leadership chose four priorities to focus on, the workplan features multiple objectives housed under each priority to allow for a multi-pronged approach for improvement. Other elements of the plan include target populations, success measures, actions, objective leads and timeframes, and resources and partners. The activities outlined in these workplans are subject to change over time and should be updated on an ongoing basis.

Priority 1: Maternal and Child Health

Prenatal care is a crucial service that supports long-term health of birthing parents as well as infants and children. Access to prenatal services especially for young or single mothers emerged as a concern in the CHNA, with teen birth rates in many parishes and the state overall being far higher than the national rate. Underlying these issues are also racial disparities especially for rates of low birthweight babies.

Maternal and Child Health

Goal 1: Provide more access to quality prenatal, delivery and postpartum care and education to reduce maternal and infant mortality rates.

Intervention Strategy: Expand prenatal care programs and increase awareness of maternal health resources and support groups for expectant and new mothers.

Facility	Objective	Population(s) of Focus	Activities	Measurement	Partners & Resources	Lead Department
EJGH	Expand LAPQC ICSED Naloxone Project by 2027	Pregnant women.	Implementation of distribution of Naloxone to at risk mothers who screen positive for substance use disorder.	Percentage of pregnant patients that screen positive for SUD receiving Naloxone upon discharge	Resources: Staff time, Availability of the drug Partners: Pharmacy, Care Management and Women's Services	Women's Services

Facility	Objective	Population(s)	Activities	Measurement	Partners &	Lead
		of Focus			Resources	Department
	Implement Birth Ready + by 2027	Expecting Mothers	Participation & Collaboration: Monthly coaching calls, topic calls, and Charter Chat participation. Attendance at all required events. Designated Nurse Champions for labor & delivery and the emergency department.	Tracking of births per month/year and reporting process measures. Evaluation of key metrics, including:	Resources: Staff time Partners: OBGYN Providers, Emergency Department,	Women's Services

Facility	Objective	Population(s)	Activities	Measurement	Partners &	Lead
		of Focus			Resources	Department
EJGH	Increase	Mothers &	Mother-Baby Classes	Attendance	Resources: Staff	Women's
	education	their		Patient vs. Regular	Time; marketing	Services;
	and support	community	Childbirth Education Series – Covers	Person	materials	Marketing
	opportunities		labor stages, early labor signs, pain	Post Test Knowledge		
	by 2027		management, medical interventions,	assessment	Partners:	
			cesarean birth, postpartum, and		Women and	
			newborn care.		Newborn Staff,	
					Pediatric	
			Prenatal Breastfeeding – Teaches		physicians,	
			breastfeeding basics, including		Marketing	
			anatomy, breastfeeding techniques,			
			and milk storage.			
			Breastfeeding Support Group			
			Diabetic Education for expecting			
			mothers			
			Family Supporting Newborn and			
			Mother			
			Grandparenting 101 – Educates			
			grandparents on updated infant care			
			practices, safety, and supporting			
			new parents.			
			Infant/Child CPR Training – Teaches			
			CPR and choking relief for infants			
			and children (not a certification			
			course).			
			Newborn essentials class- Educates			
			on transition of a newborn to home			
			environment			
			Safe Sitter Course			

Priority 2: Chronic Disease Prevention

Chronic diseases of the greatest concern to CHNA respondents included obesity, hypertension, diabetes, and cancer. Parishes in Greater New Orleans are all impacted by high rates of these chronic diseases, and many participants also connected them to aforementioned environmental challenges that affected access to healthy food or opportunities for physical activity. Cancer screening rates were consistent with or slightly lower among respondents than recommended guidelines, underscoring the need for continued prevention efforts.

Chronic Disease Prevention

Goal 1: The goal of these initiatives is to ensure that healthcare services remain accessible, data-driven, and impactful for the community. East Jefferson General Hospital aims to enhance overall community well-being by focusing on Chronic Diseases and access to care. By focusing on high-risk populations and prevalent health concerns, these efforts are designed to create sustainable improvements in patient outcomes and healthcare accessibility. Programs are structured to support vulnerable populations, increase accessibility, and provide education to empower individuals in managing their health effectively.

Intervention Strategy: Improve access to care through increasing clinic access and adding additional sub specialty services.

Facility	Objective	Populat ion(s) of Focus	Activities	Measurement	Partners & Resources	Lead Departm ent
East Jefferson	Offer more accessible Cancer service for patients and decrease barriers to services at East Jefferson by 2027	Patients identifie d in Jefferso n Parish area who have been diagnos ed with Cancer	Increase Cancer center volume through the expansion of Cancer Care Coordination starting Summer 2025 Expanding Access to Care in Breast Cancer Clinic by increasing provider time and resources Launching Lung Nodule Program using EON software for incidental nodules	Cancer Center clinic volume 2022- 13,173 2023- 15,454 2024- 17,445 No show rates 2022- 6.3% 2023- 5.1% 2024 4.1% Breast Surgery Clinic Volume 2022-86 2023-690 2024-1,424	LSU School of Medicine, Tulane School of Medicine and the American Cancer Society	Cancer Service Line/Uro logy Service Line

Facility	Objective	Populat ion(s) of Focus	Activities	Measurement	Partners & Resources	Lead Depart- ment
East Jefferson	Offer more accessible Cancer service for patients and decrease barriers to services at East Jefferson by 2027	Patients identifie d in Jefferso n Parish area who have been diagnos ed with Cancer	In 2025, Launching Urology/Prostate Cancer Program in partnership with Dr. Sartor Increase in Radiation due to additional PET Scanner and increase usage of radiopharmaceuticals	Increase visibility and continued engagement within the community by participating in monthly screening events. Clinic Volume/Procedural Volume PET Volume	LSU School of Medicine, Tulane School of Medicine and the American Cancer Society	Cancer Service Line/Uro logy Service Line
East Jefferson	Offer more accessible Cardiology service for patients and decrease barriers to services at East Jefferson by 2027	Patients identifie d in Jefferso n Parish area who need Cardiolo gy services	Addition of new Cardiology program (Heart/Lung Transplant) In 2025, initiation of new VAD program for critical patients Increase visibility and community engagement by participating in: Jefferson Parish senior expo, Heart and Vascular Support Groups, Defibrillator Support Groups Increase heart failure appointment scheduling to 85% of heart failure patients Increase Cardiology New Patient Volume by providing better access to clinic Increase Cardiology EP New Patient Volume by providing better access to clinic	1st Heart will take place in 2025 2025- 3 VADs placed year to Date Cardiology will participate in 3 community outreach events every year Post Discharge Appts 2022 87% 2023 94% 2024 89% Cardiology New Patient Volume 2023 Volume 2,368 2024 Volume 2,820 Cardiology EP New Patient Volume 2023 Volume 247 2024 Volume 545	LSU School of Medicine, Tulane School of Medicine, American Heart Association, American College of Cardiology	Cardiolo gy Service Line

Focus	Resources	Departm ent
East Jefferson more identifie access, Urology volume will increase by 15% over the next year through the expansion of added specialties and clinic service for patients and who decrease barriers to services at Jefferson by 2027 Defferson by 2027 Female Urology services at Jefferson by 2027 Light Services at Jefferson by 2024 Light Services and clinic 2024-11,387 (4 Physicians added) Light Services added) Light Services added) Light Services and clinic 2024-11,387 (4 Physicians added) Light Services added) Light Services at Services and clinic 2024-11,387 (4 Physicians added) Light Services added Light Services and clinic 2024-11,387 (4 Physicians added) Light Services and clinic 2024-11,387 (4 Physicians 2024-11,387 (4 Physicians 2024-11,387 (4 Physicians 2024-11,387 (4 Physician	ity-	Urology Service Line

Priority 3: Cultural Competency

For both physical and mental health, finding providers who would meet cultural needs of different groups was a consistent theme in the CHNA. Participants felt that for racial minorities and immigrants, discrimination and language issues contributed to reduced access to needed care. Cultural stigmas against mental illness were raised as issues preventing some groups from seeking out care when needed. Outdated medical practices that resulted in differential clinical thresholds for certain racial groups were identified as a barrier to effective care.

Cultural Competency

Goal: LCMC Health's anticipates that by prioritizing cultural competency and providing training for teammates we will create an environment where we will experience improved patient trust and satisfaction, improved health outcomes and obtain a reduction in health care disparities. We anticipate our strategy will enable our teammates to effectively interact and work with people from diverse cultural backgrounds, fostering respect, understanding, and equitable outcomes.

Intervention Strategy: LCMC Health System Opportunity & Social Responsibility Department (OSR) will develop and implement a cultural competency and cultural humility toolkit to enhance cultural competency and cultural humility for clinical staff working with African American, Hispanic, and Vietnamese populations in all LCMC Health hospitals and to enhance patient-provider communication. The program aims to increase staff understanding and improve patient care to be added to all hospitals' mandatory competencies by January 2026.

Facility	Objective	Population(s) of	Activities	Measurement	Partners &	Lead Dept
		Focus			Resources	
EJGH	Create culturally	LCMC Health	Conduct a survey and	Will design surveys	Members of	Opportunity &
	tailored content	hospitals' clinical	focus groups to	and focus group	LCMC Health's	Social
	focusing on	staff.	understand the specific	materials.	Community	Responsibility
	language barriers,	LCMC Health	cultural challenges faced		Advisory Council	Department
	health disparities,	employed	by each population.	Will obtain		
	historical context,	physicians		responses from a	Members of	
	and healthcare	LCMC Health	Partner with cultural	representative	hospital Mosaic	
	access for African	largest	experts, community	sample of all three	Teams	
	American,	underserved	leaders, or organizations	underserved		
	Hispanic, and	populations,	to ensure accurate and	populations.	Pilot hospital	
	Vietnamese	African American,	authentic content.		units and groups	
	communities by	Hispanic and				
	December 2025	Vietnamese.				

Facility	Objective	Population(s) of Focus	Activities	Measurement	Partners & Resources	Lead Department
EJGH	Design culturally relevant training programs to be completed by August 2025.	LCMC Health hospitals' clinical staff. LCMC Health employed physicians	Utilize information obtained from subject matter experts (SME) to design training. Ensure that all materials and training align with national cultural competency standards and address key patient demographics in the hospital's community. Initial training program design completed by August 2025.	Will finalize the information gathering process by June 2025 Review all national cultural competency standards for alignment by June 2025	Members of LCMC Health's Community Advisory Council Members of hospital Mosaic Teams	Opportunity & Social Responsibility Department
EJGH	Launch training program pilot, obtain and integrate feedback and revisions by October 2025	LCMC Health hospitals' clinical staff. LCMC Health employed physicians	Pilot the training in three high-diversity departments (e.g., Maternity, Emergency, and Primary Care Physician Offices). Provide pilot training to community advisors, hospital clinical staff and employed physicians in cultural competency, cultural humility and inclusive communication by September 2025, gathering feedback for revisions.	Final version of pilot approved by team by August 2025. Pilot program implemented by September 2025 with all identified groups. All feedback and revisions will be obtained by October 2025	Pilot group respondents. LCMC Health Learning Center	Opportunity & Social Responsibility Department

Facility	Objective	Population(s) of Focus	Activities	Measurement	Partners & Resources	Lead Department
EJGH	Conduct analysis of data, refine training and upload finished products into the learning center to flaunch in Q1 2026.	LCMC Health hospitals' clinical staff. LCMC Health employed physicians LCMC Health largest underserved populations, African American, Hispanic and Vietnamese.	Conduct pre- and post- implementation patient, clinical staff and physician surveys. Upload staff training modules in LCMC Health Learning Center to launch Q1 2026.	Conduct analysis of survey responses and pre- and post-test scores aiming for at least an 85% positive response rate regarding cultural competency and cultural humility in care by December 2025	Pilot group respondents. LCMC Health Learning Center	Opportunity & Social Responsibility Department

Priority 4: Health Literacy

Health literacy is key to maintaining and improving health including both knowledge of health behaviors and ability to understand and seek out accurate health information from doctors or other sources. Digital tools are an important component of health literacy. While broadband access was generally high in target parishes, CHNA participants described varying levels of quality of service by place and challenges understanding digital technology, including accessing telehealth. Community members felt that improving overall health literacy would be crucial to increasing overall health knowledge and patient engagement.

Health Literacy

Goal: LCMC Health System's anticipated outcomes are to empower our patient's ability to access, understand, and use health information and services effectively, enabling them to make informed decisions and actively participate in maintaining and improving their own health and the health of their communities.

Intervention Strategy: LCMC Health System Opportunity & Social Responsibility Department (OSR) will develop and implement a comprehensive health literacy toolkit to improve patient understanding of medical information, ensuring that at least 80% of patients report improved comprehension of their diagnoses, treatment plans, and medication instructions by the end of Q4 2025. Our three-pronged approach will also empower our clinical staff and physicians with an increased awareness and skill set to address the literacy needs of our patient populations by at least an 80% achievement in post-test scores by the end of Q4 2025.

Facility	Objective	Population(s) of	Activities	Measurement	Partners &	Lead Dept
		Focus			Resources	0.00
EJGH	In a three-pronged	LCMC Health's	LCMC's Health's System OSR	The patient	Marketing	OSR
	approach LCMC	most frequently	Department will develop and	education	Nursing	Department
	Health's System	requested	expand the range of their Health	toolkit and the	Education	
	OSR Department	languages from	Literacy program, "Be in the	staff training	Physician	
	will address the	our Limited English	KNOW", to encompass a health	modules will be	Education	
	topic of health	Proficiency (LEP)	literacy toolkit and two learning	piloted within	Mosaic Teams	
	literacy by	patients are the	modules for staff.	the system with	Clinical	
	developing	following:		the following	Members	
	educational and	 Spanish 		groups:	Community	
	informational tools	Vietnamese			Advisory	
	for clinical staff	3. Portuguese			Council	
	and physicians.				Members	

Facility	Objective	Population(s) of	Activities	Measurement	Partners &	Lead Dept
		Focus			Resources	
EJGH	Develop a	LCMC Health's	Ensure all materials are written at a	Patient Toolkit –	Marketing	OSR
	multilingual,	most frequently	6th-grade reading level or lower	10 members of	Nursing	Department
	accessible health	requested	and include visuals to	LCMC Health	Education	
	literacy toolkit that	languages from	accommodate diverse patient	hospital's	Physician	
	includes	our Limited English	populations by June 2025.	Community	Education	
	brochures, digital	Proficiency (LEP)		Advisory	Mosaic Teams	
	resources, and	patients are the		Council's	Clinical	
	learning modules	following:		Educational	Members	
	covering common	 Spanish 		modules 10	Community	
	medical conditions	2. Vietnamese		clinical	Advisory	
	and concerns.	Portuguese		members of	Council	
				LCMC Health's	Members	
				hospital Mosaic		
				Teams		

Facility	Objective	Population(s) of Focus	Activities	Measurement	Partners & Resources	Lead Dept
EJGH	Pilot the toolkit to	Select members of	Pilot patient toolkit and staff	Achievement of	Marketing	OSR
	the Community	LCMC Health	training modules among a select	an evaluation		Department
	Advisory Council	hospital's	group of clinical evaluators and	score of at least	Nursing	
	members and	Community	achieve an evaluation score of at	80% from both	Education	
	achieve an	Advisory Council's	least 805 of clinical staff on	groups		
	evaluation score of	and clinical	effective patient communication		Physician	
	85%≥ from Council	members of LCMC	and how to use the toolkit by		Education	
	members on ease	Health's hospital	August 2025			
	of understanding	Mosaic Teams			Mosaic Teams	
	and effectiveness	(formerly Diversity	The evaluation of all materials will			
	of patient	Action Teams)	include the following processes.		Mosaic Teams	
	communication by		Identification of pilot group		Clinical	
	August 2025.		members, distribution of materials		Members	
			with instructions for evaluation and			
	Feedback will be		scoring process, collection of		Community	
	obtained and		evaluation tools and feedback,		Advisory	
	improvements will		recommendations for		Council	
	be made.		improvements will be incorporated		Members	
			into tools and final versions will be			
			created by marketing, final versions			
			will be prepared for			
			implementation on pilot units			

Facility	Objective	Population(s) of Focus	Activities	Measurement	Partners & Resources	Lead Dept
EJGH	Pilot educational modules to clinical staff members and physicians by	Pilot Participants will include: 10 clinical members of each pilot unit.	Pilot staff and physician education modules with a select group of clinical staff from each unit. Nursing leadership approval will be obtained and an in-service presentation will be provided to staff of pilot units. Pilots will launch for 1- week at each location.	Conduct staff pre- and post-tests aiming for at least an 80% improvement of their skill set regarding health literacy.	Nursing unit leadership Chief Medical Officers (CMOs)	OSR Department
EJGH	Pilot educational modules to clinical staff members and physicians by October 2025.	Pilot Participants will include: 10 clinical members of each pilot unit.	Pilot staff and physician education modules with a select group of clinical staff from each unit. Nursing leadership approval will be obtained and an in-service presentation will be provided to staff of pilot units. Pilots will launch for 1- week at each location.	Conduct staff pre- and post-tests aiming for at least an 80% improvement of their skill set regarding health literacy.	Nursing unit leadership Chief Medical Officers (CMOs)	OSR Department.

EJGH Launch an information campaign i	Focus Upload toolkit	Implementation of both the health	We will ensure	Resources	
informatio	· ·	Implementation of both the health	We will ensure		
partnership Organization Development Team in the learning ceand upload training modelearning ceans December	"store" on the co with LCMC Health conal intranet along with ent instructions for utilization. Inter d Socialize the codules in launch of the "Be in the KNOW:	literacy toolkit and Staff training modules with a "Be in the KNOW" Campaign. We will be working in collaboration with our Local & System Marketing Departments and hospital Mosaic Teams.	that all hospitals participate in the campaign.	Marketing (Hospital and System) Hospital Mosaic Teams Organizational Development Team	OSR Department.

Health Needs Not Selected for Prioritization

While all health needs identified in the CHNA process are of concern and importance, East Jefferson General Hospital commits to focusing on key issues where they can be most impactful. To maximize resources available for the priority health needs listed above, the EJGH leadership determined that the following issues would not be explicitly prioritized and addressed in this CHIP because of resource constraints and a relative lack of expertise or competency to effectively address these needs:

Significant needs not being addressed and why:

If the hospital facility does not intend to address a significant health need identified in the CHNA, providing a brief explanation of its reason for not addressing the health need is sufficient. Reasons for not addressing a significant health need may include, but are not limited to:

Resource constraints,

Other facilities or organizations in the community are addressing the need,

Outside the scope of healthcare delivery, and/or

A lack of identified effective interventions to address the need.

Significant Need	Why is it not addressed
Socioeconomic Challenges	East Jefferson is unable to address this significant need due to
	limited resources and financial challenges
Environmental Health	This is outside the scope of healthcare. We are unable to meet
	this need at East Jefferson
Crime and Violence	This is outside the scope of healthcare. We are unable to meet
	this need at East Jefferson
Affordability of Care	While this is not addressed as a standalone priority, East
	Jefferson does incorporate this need throughout multiple
	other strategic focuses. Specifically by increasing access to
	care and certain specialties we are able to support uninsured
	and underinsured populations in Jefferson Parish
Access to & Awareness of Behavioral Health	East Jefferson is unable to prioritize a standalone initiative for
	Access to & Awareness of Behavioral Health services due to
	resource constraints.
Sexual Health Services	East Jefferson is unable to prioritize a standalone initiative for
	Sexual Health services due to resource constraints.

All the health needs identified in the CHNA process are interconnected and impact one another as they drive health outcomes. Thus, progress on the priority health needs should positively impact the health needs not selected for prioritization. Furthermore, there are community organizations and leaders working to address these health needs. The CHNA-CHIP process creates an opportunity for additional partnerships between hospital facilities and community organizations to improve all aspects of community health.

Next steps

Improving the health of communities is a long-term, continuous process that occurs in a constantly changing environment and requires ongoing partnership and trust building. Rather than remain a static document, the CHIP workplans should evolve as hospital facilities work with community, and those changes should be tracked and evaluated. East Jefferson General Hospital will monitor progress and revise the CHIP workplans as needed over the next three years. Progress will be reported in the next CHNA. For additional information on the East Jefferson General Hospital CHIP, please contact Toni Flowers (toni.flowers@lcmchealth.org).

LPHI assisted in the compilation of this initial Community Healthy Implementation Plan Report. LPHI is a statewide 501(c)(3) nonprofit public health institute that has proudly served the residents of Louisiana for over 25 years.